What this is
The Innovative Instructor is an article series (https://ctei.jhu.edu/ii) and a blog (https://ii.library.jhu.edu) related to teaching excellence at Johns Hopkins.

Best Practice
How to use technologies and apply innovative instructional methods
Pedagogy
Hopkins professors share successful strategies for teaching excellence
Technology
Information about emerging technologies, who is using them, and why you should know

For information on how to contribute to The Innovative Instructor or to read archived articles please visit: https://ctei.jhu.edu/ii or email: ctei@jhu.edu

About the CTEI
The Center for Teaching Excellence and Innovation partners with faculty, postdocs, and graduate students to extend instructional impact by connecting innovative teaching strategies and instructional technologies

What it is
Effective teaching starts with thoughtful course planning. The first step in preparing a course is to clearly define your course learning goals. These goals describe the broad, overarching expectations of what students should be able to do by the end of the course, specifically what knowledge students should possess and/or what skills they should be able to demonstrate. Instructors use goals to design course assignments and assessments, and to determine what teaching methods will work best to achieve the desired outcomes.

Why does it matter
Course learning goals are important for several reasons. They communicate the instructor’s expectations to students on the syllabus. They guide the instructor’s selection of appropriate teaching approaches, resources, and assignments. Learning goals inform colleagues who are teaching related or dependent courses. Similarly, departments can use them to map the curriculum. Departmental reviews of the learning goals ensure prerequisite courses teach the skills necessary for subsequent courses, and that multiple courses are not unnecessarily teaching redundant skills.

Once defined, the overarching course learning goals should inform the class-specific topics and teaching methods. Consider an example goal: “At the end of the course, students will be able to apply social science data collection and analysis techniques.” Several course sessions or units will be needed to teach students the knowledge and skills necessary to meet this goal. One class session might teach students how to design a survey; another could teach them how to conduct a research interview.

How to use it
I. Brainstorming Goals
Faculty should start with a general list of course learning goals and then refine the list to make the goals more specific. Edit the goals by taking into consideration the different abilities, interests, and expectations of your students and the amount of time available for class instruction. How many goals can your students accomplish over the length of the course? Consider including non-content goals such as skills that are important in the field.

Content goal: Analyze the key forces that influenced the rise of Japan as an economic superpower.

Non-content goal: Conduct a literature search.

A syllabus usually includes a learning goals section that begins with a statement such as, “At the end of this course, students will be able to:” that is followed by 4-6 learning goals clearly defining the skills and knowledge students will be able to demonstrate.
II. Writing Goals

The following list characterizes clearly-defined learning goals. Goals should have the following S.M.A.R.T. attributes.

**Specific** - Concise, well-defined statements of what students will be able to do.

**Measurable** - The goals suggest how students will be assessed. Start with action verbs that can be observed through a test, homework, or project (e.g., define, apply, propose).

- Non-measurable goal: Students will understand Maxwell's Equations.
- Measurable goal: Students will be able to apply the full set of Maxwell's Equations to different events/situations.

**Attainable** - Students have the pre-requisite knowledge and skills and the course is long enough that students can achieve the goals.

**Relevant** - The skills or knowledge described are appropriate for the course or the program in which the course is embedded.

**Time-bound** - State when students should be able to demonstrate the skill (end of the course, end of semester, etc.).

III. Verb Choice

For many instructors the most difficult aspect of writing learning goals is ensuring the goals are measurable and attainable. In an introductory science course, students may be expected to recall or describe basic facts and concepts. In a senior humanities course, students may be expected to conduct deep critical analysis and synthesis of themes and concepts. There are numerous aids online that suggest action verbs to use when writing learning goals that are measurable and achievable. These aids are typically structured by Bloom's taxonomy – a framework for categorizing course goals by their challenge level. (See "Bloom's Taxonomy: Action Speaks Louder" in the Innovative Instructor series). Below are examples of action verbs aligned with Bloom's taxonomy.

<table>
<thead>
<tr>
<th>Level</th>
<th>Action Verbs</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Remember</td>
</tr>
<tr>
<td>2</td>
<td>Understand</td>
</tr>
<tr>
<td>3</td>
<td>Apply</td>
</tr>
<tr>
<td>4</td>
<td>Analyze</td>
</tr>
<tr>
<td>5</td>
<td>Evaluate</td>
</tr>
<tr>
<td>6</td>
<td>Create</td>
</tr>
</tbody>
</table>

Avoid vague verbs like “understand” or “know” when writing learning goals because it can be difficult to come to consensus on how they can be measured. Think more specifically about what students should be able to demonstrate.

Examples

Here are examples of learning goals for several different disciplines using a common introductory statement.

“By the end of this course, students will be able to do the following...”

- “Propose a cognitive neuroscience experiment that justifies the choice of question, experimental method and explains the logic of the proposed approach.” (Cognitive Science)
- “Articulate specific connections between texts and historical, cultural, artistic, social and political contexts.” (German and Romance Languages and Literature)
- “Design and conduct experiments.” (Chemistry)
- “Design a system to meet desired needs within realistic constraints such as economic, environmental, social, political, ethical, health and safety, manufacturability, and sustainability.” (Biomedical Engineering)

Additional Resources

- Blog post on preparing a syllabus. [http://ii.library.jhu.edu/2017/02/23/lunch-and-learn-constructing-a-comprehensive-syllabus](http://ii.library.jhu.edu/2017/02/23/lunch-and-learn-constructing-a-comprehensive-syllabus)

Author's Background

**Richard Shingles**

*Lecturer, Biology Department, JHU*

Dr. Richard Shingles is a faculty member in the Biology department and also works with the Center for Teaching Excellence and Innovation at Johns Hopkins University. He is the Director of the TA Training Institute and The Teaching Institute at JHU. Dr. Shingles also provides pedagogical and technological support to instructional faculty, postdocs and graduate students.

**Michael J. Reese Jr.**

*Associate Dean and Director, CTEI*

Mike Reese is Associate Dean of University Libraries and Director of the Center for Teaching Excellence and Innovation. He has a PhD from the Department of Sociology at Johns Hopkins University.